

JULLS LONG REPORT

1. (U) JULLS NUMBER: 21460-32093 (00001), submitted by XVIII ABN CORPS, G3, FT BRAGG, NC, 236-4806, (919)396-9506.
 2. (U) Operation JUST CAUSE conducted by JTF SO on 12/20/89.
 3. (U) KEYWORDS: NO KEYWORDS.
 4. (U) TITLE: PSYCHOLOGICAL OPERATIONS
 5. (U) OBSERVATION: Tactical Psychological Operations are essential combat multipliers and must be integrated with strategic objectives.
 6. (U) DISCUSSION: A joint Psychological Task Group (JPOTG) was established early in the planning process to coordinate psychological operations. This organization ensured that PSYOPS was integrated with combat operations at all levels. As a result, PSYOPS was used as an effective combat multiplier. When the operational focus shifted from combat to stability operations, the centralized planning and decentralized execution of PSYOPS allowed consistent and continuous support of overall campaign objectives.
 7. (U) LESSON LEARNED:
 8. (U) RECOMMENDED ACTION: The establishment of a JPOTG ensures the objectives of PSYOPS is understood, integrated, and executed from strategic thru tactical levels. PSYOPS training must be integrated with conventional forces training and must be focused on achieving the full potential of these forces as tactical combat multipliers.
 9. (U) COMMENTS: None.
- (U) SUBJECT: OPERATIONS
- (U) INTEROPERABILITY: JTTP
- (U)

JULLS LONG REPORT

1. (U) JULLS NUMBER: 22058-24387 (00002), submitted by 4TH POG, FT BRAGG, NC, 239-4131, (919)432-4131.
2. (U) Operation JUST CAUSE conducted by JTF SO on 12/20/89.
3. (U) KEYWORDS: PRE-RECORDED TAPES.
4. (U) TITLE: LOUDSPEAKER TEAMS
5. (U) OBSERVATION: Loudspeaker teams equipped with pre-recorded tapes and bilingual script booklets contributed to the success of the assault and consolidation phase of Operation JUST CAUSE.
6. (U) DISCUSSION: Immediately after the 3 Oct 89 coup attempt in Panama, the COMJTF SO directed loudspeaker teams be attached down to company level within the BLUE SPOON assault force and issued clear guidance as to employment. The TS/NF classification of BLUE SPOON, to include PSYOP themes and target audiences, significantly limited the ability of the battalion to prepare pre-packaged products to support the operation. Generic loudspeaker announcements, applicable to combat operations in any Spanish-speaking country, were developed and stockpiled for the contingency. Since these scripts were unclassified, they could be prepared and tested using the full talents of a PSYOP company. The booklets were printed, bundled, and pre-packaged with loudspeaker equipment. As a result, loudspeaker teams were fully prepared to support combat operations and make effective broadcast appeals to PDF/DIGBAT elements to cease fighting, and warned civilians away from dangerous areas. The impact of this effort was reduction of casualties (combatants) on both sides, reduction of civilian casualties (non-combatants) and property damage associated with hostilities.
7. (U) LESSON LEARNED: Loudspeaker teams contributed significantly to combat operations, specifically in reducing casualties on both sides and limiting property damage.
8. (U) RECOMMENDED ACTION: That contingency force commanders identify loudspeaker and other PSYOP support requirements early in the planning sequence and specific guidance be issued for employment so prepackaged PSYOP materials can be prepared, tested, and stored.
9. (U) COMMENTS: None.
--- (U) SUBJECT: OPERATIONS
--- (U) INTEROPERABILITY: PLANNING
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JULLS LONG REPORT

1. (U) JULLS NUMBER: 22060-03361 (00003), submitted by 4TH POG, FT BRAGG NC, 239-4131, (919)432-4131.
2. (U) Operation JUST CAUSE conducted by JTF SO on 12/20/89.
3. (U) KEYWORDS: SOUTHERN COMMAND NETWORK, RADIO AND TV.
4. (U) TITLE: SOUTHERN COMMAND NETWORK (SCN) ASSETS TO INFORM AND INFLUENCE PANAMANIANIANS
5. (U) OBSERVATION: SCN radio and TV were not fully utilized to inform and influence Panamanians.
6. (U) DISCUSSION: Despite being previously informed by higher authority that PSYOP would be able to use SCN assets for dissemination of advisories to the Panamanian population and for the subsequent development of plans and actions in accordance with that information, the PSYOP Task Force was denied use of SCN as a medium for dissemination upon execution of OPLAN 90-2. Had SCN conducted combined Spanish and English advisories, it would have enhanced the ability of the Joint Task Force to inform and obtain support from the Panamanian public. Despite prior planning to this effect, SCN radio and TV were devoted exclusively to English broadcasts.
7. (U) LESSON LEARNED: Local radio and TV stations should be utilized by PSYOP to inform the public and obtain support.
8. (U) RECOMMENDED ACTION: Although the purpose of AFRTS is to serve the US audience overseas, this system should also be considered an important medium for broadcast of advisories to foreign audiences when such dissemination can reduce loss of life, injury, and damaged property.
9. (U) COMMENTS: None.

--- (U) SUBJECT: OPERATIONS

--- (U) INTEROPERABILITY: PLANNING

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